FY2024 Financial Results Briefing

May 22, 2025



Disclaimer:

This presentation contains forward-looking statements concerning Meiko Group's future plans, strategies and performance. However, Meiko does not publish this presentation as a disclosure document based on the Financial Instruments and Exchange Act of Japan.

These forward-looking statements are not historical facts, rather they represent assumptions and beliefs based on comprehensive data currently available.

Furthermore, the Printed Circuit Board business is subject to a number of risks and uncertainties that relate to raw material price, conditions of customers' market, technological trends, change of foreign exchange, change of tax rules and regulations, disasters, international conflicts and other factors. Meiko therefore wishes to caution that actual results may differ materially from our expectations.

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FY2024 (result)

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FY2025 (forecast)

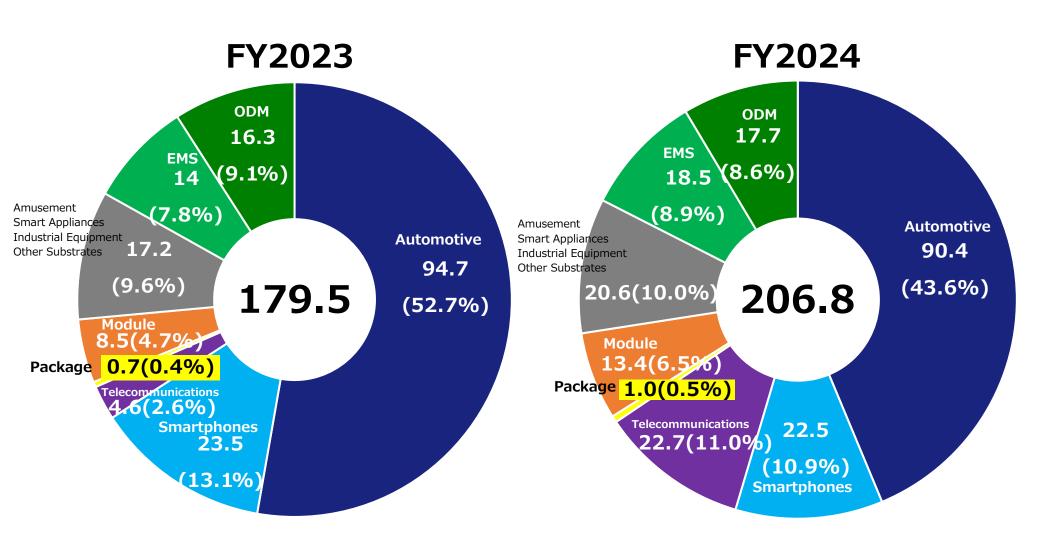
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Initiatives to Enhance Corporate Value

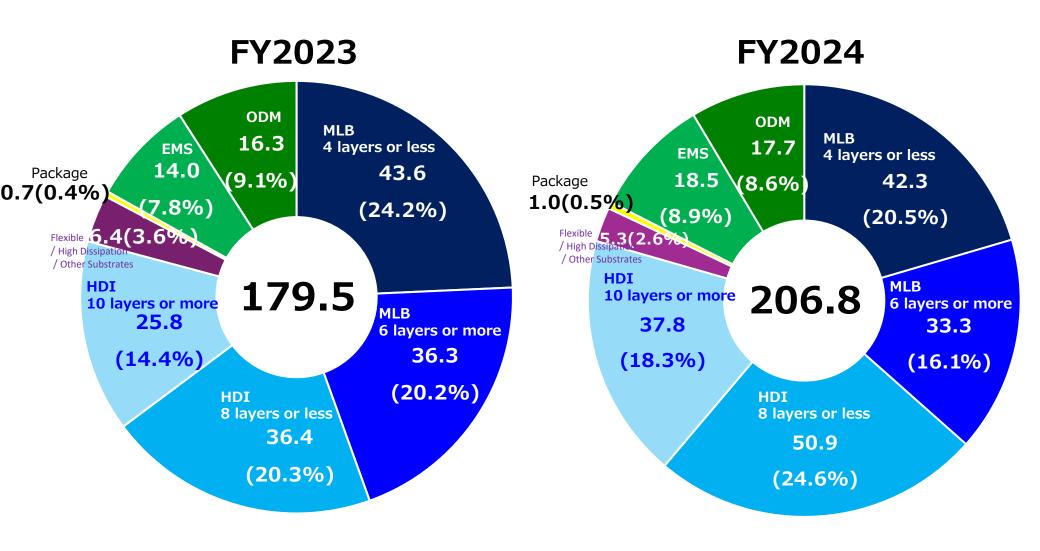
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		FY2023		FY2024		Year-o	n-year
		result		result		Diff.	%
sales	PCB	149.2		170.6		21.4	14.3%
	EMS	30.3		36.2		5.9	19.5%
Net		179.5		206.8		27.3	15.2%
ng	PCB	10.8	7.2%	17.2	10.1%	6.4	59.3%
Operating income	EMS	0.9	3.0%	1.9	5.2%	1.0	111.1%
		11.7	6.5%	19.1	9.2%	7.4	63.7%
Ordinary income		14.3	8.0%	18.8	9.1%	4.5	31.5%
Net income		11.3	6.3%	14.9	7.2%	3.6	32.0%
Average FX rate (JPY/USD)		145.31		152.57			

FY2024 result by Product Application



FY2024 result by Product Specification



FY2024 (result)

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FY2025 (forecast)

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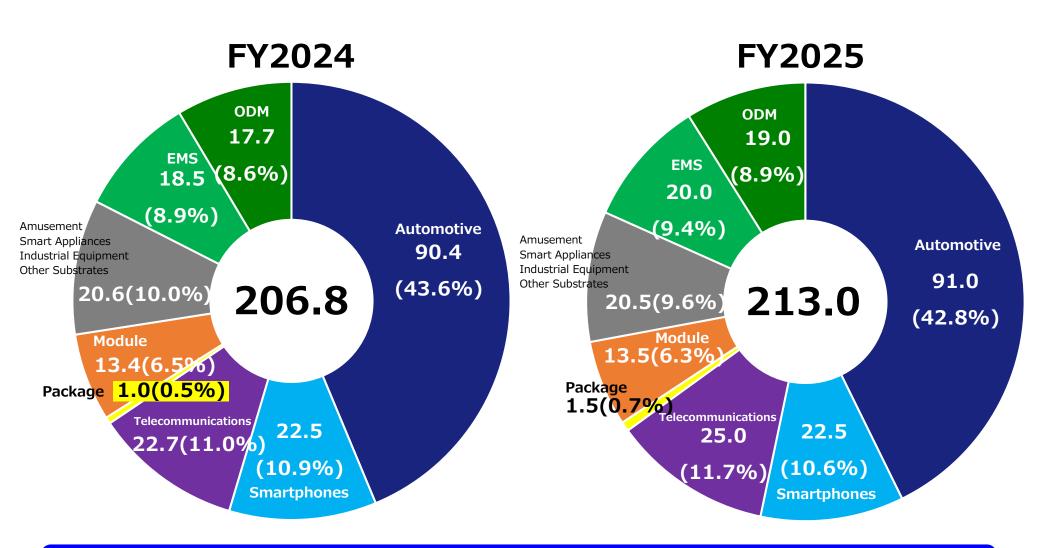
Initiatives to Enhance Corporate Value

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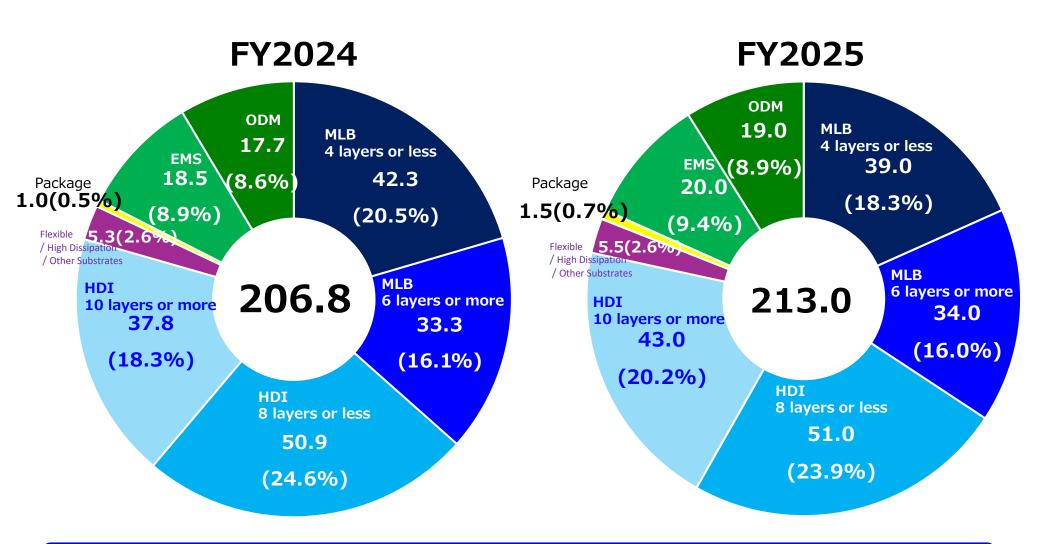
F		FY2024	FY2025			Year-on-year	
		result		forecast		Diff.	%
	PCB	170.6		174.0		3.4	2.0%
	EMS	36.2		39.0		2.8	7.7%
Net sales		206.8		213.0		6.2	3.0%
	PCB	17.2	10.1%	17.7	10.2%	0.5	2.9%
	EMS	1.9	5.2%	2.3	5.9%	0.4	21.1%
Operating income		19.1	9.2%	20.0	9.4%	0.9	4.8%
Ordinary income		18.8	9.1%	19.0	8.9%	0.2	1.3%
Net income		14.9	7.2%	15.5	7.3%	0.6	3.9%
	erage FX rate (JPY/USD)	152.57		140			

FY2025 forecast incorporates the impact of yen appreciation (down 12 billion yen) and the economic impact of US tariffs imposed by President Trump.

FY2025 forecast by Product Application



Sales will bottom out in FY2024 and increase across all products.



Sales will increase in all areas except for MLB.

FY2024 (result)

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FY2025 (forecast)

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Initiatives to Enhance Corporate Value

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- 1. We will continuously expand sales and profits through investments in facilities and R&D.
- 2. We will continue to strengthen our balanced financial position.
- 3. The consolidated dividend payout ratio is targeted at 15%.
- 4. We will strive to increase profits and raise shareholders' value and dividend amounts.

	FY2022(result)	FY2023(result)	FY2024(result)	FY24/FY22	FY2025(Forecast)
Net Sales	167.3	179.5	206.8	x1.2	213.0
Operating Income	9.6	11.7	19.1	x2.0	20.0
OP Margin	5.7%	6.5%	9.2%	x1.6	9.4%
Ordinary income	11.2	14.3	18.8	x1.7	19.0
Net income	8.8	11.3	14.9	x1.7	15.5
Capex	17.4	19.9	29.8	x1.7	51.0
R&D expenses	4.5	5.3	6.3	x1.4	6.5
EBITDA	19.4	22.8	31.6	x1.6	33.9
Net Assets	84.5	105.5	115.6	x1.4	125.4
Interest-bearing debt	75.3	79.3	86.8	x1.2	116.7
Equity Ratio	38.2%	42.7%	42.2%	x1.1	43.5%
D/E Ratio	0.89	0.75	0.75	x0.8	0.93
ROE	10.5%	10.7%	12.9%	x1.2	12.3%
Stock price	2,922yen	5,420yen	6,840yen	x2.3	-
Market capitalization	74.9	139.0	177.6	x2.4	-
EPS	338.94yen	428.70yen	569.47yen	x1.7	591.78yen
PER	x8.47	x12.29	x12.03	x1.4	-
PBR	x0.97	x1.42	x1.51	x1.6	-
Dividend per share	55yen	68yen	88yen	x1.6	90yen
Dividend payout ratio	16.2%	15.9%	15.5%	-	15.2%
FX rate (JPY/USD)	136.00yen	145.31yen	152.57yen		140yen

FY2024 (result)

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FY2025 (forecast)

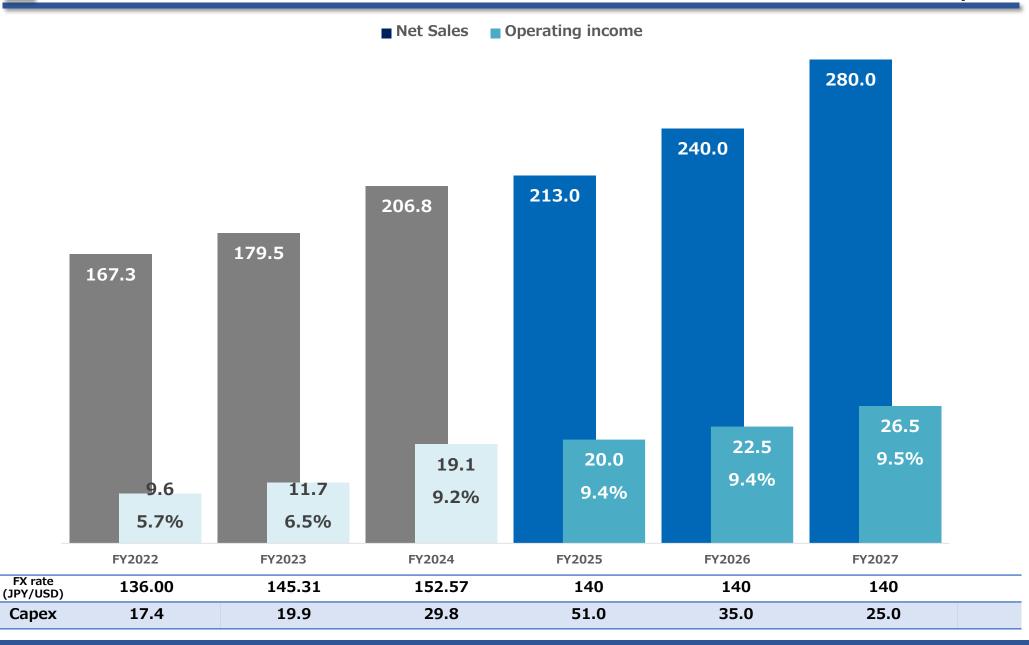
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Initiatives to Enhance Corporate Value

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Outlook of Medium-term Business Plan

(billion yen)

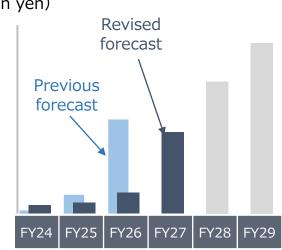


PKG Business

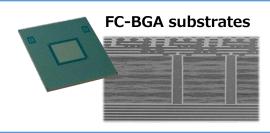
Ishinomaki Factory No.2



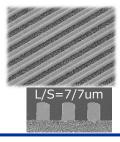
[Sales plan] (billion yen)



FC-BGA substrates **Products:**



- ◆ Slowdown in mass production plans due to market conditions.
- ◆ Development and prototyping projects are steady.
- ◆ Accelerate development of next-generation high frequency materials, multilayered and fine line substrates.



Vietnam Plant No.3



(billion yen)

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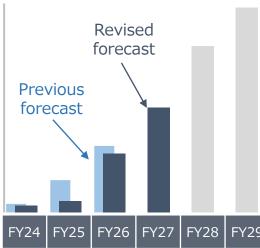
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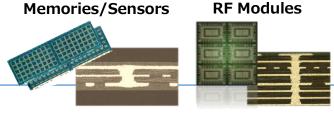
[Sales plan]



Products:

Various PKG substrates

Memories/Sensors



- ◆ Delays in mass production plans due to memory market conditions.
- ◆ Started mass production of various sensor module substrates.
- ◆ Accelerating certification acquisition for mass production of memory PKG substrates starting this fiscal year and acquisition of further new business.

Tendo Factory

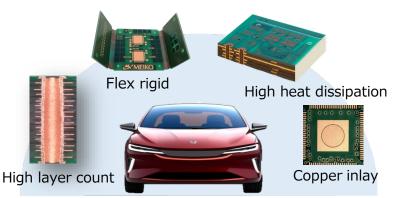
Tendo Solar Park



«Kahoku Factory»



Mass production of developed products



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Differentiation from existing plants

《Tendo Development Center》

- Strengthening industry -academia collaboration development projects.
- Cooperation with Yonezawa ODM projects.
- Mass production of newly developed products.

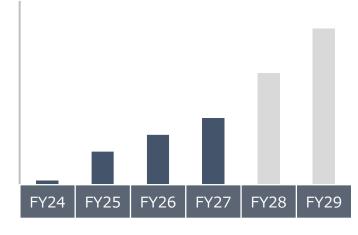




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(billion yen)



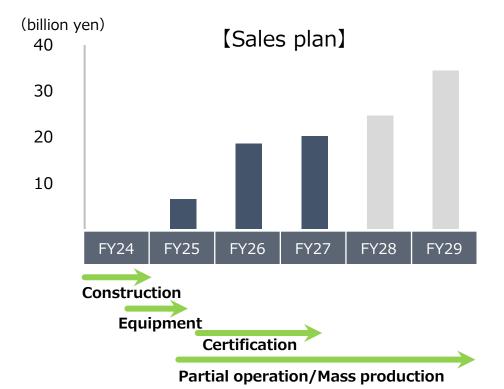
(Sales plan)

Vietnam Plant No.4

Vietnam Plant No.2 is already running at full capacity, therefore No.4 plans to start partial operations in July to prepare for future increases in demand.

Overview of Vietnam Plant No.4

Total floor area	Approx. 60,000m² (15,000m²×4F)
Capex	Approx. 25 billion yen
Role	Supplementation of Plant No.2 (PCB) production High layer count/HDI PCBs Memory module substrates







Hoa Binh Plant

In response to future growth in demand for AI devices, we are launching a state-of-the-art factory in Hoa Binh, taking into account the advantages of electricity and other factors.

Overview of Hoa Binh Plant				
Site area	Approx. 93,000m			
Total floor area	Approx. 60,000m (Plant No.1)			
Capex	Approx. 50 billion yen (Plant No.1)			
Role	Manufacturing Middle-high layer count PCBs, HDI PCBs			



Equipment

Certification



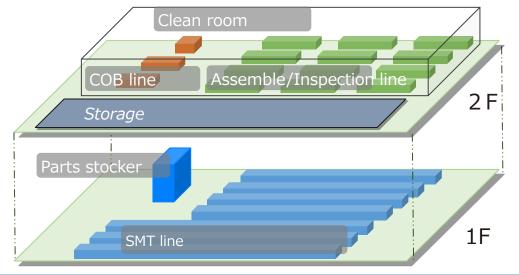
Nanyo Factory (EMS Factory Expansion)

Realizing a wide range of advanced ODM-type product development and production that cannot be handled by conventional EMS companies.

Overview of Nanyo Factory Approx. 11,300m +7,600m (newly acquired) Site area Total floor Approx. 4,700m (New factory) area Capex Approx. 2.5 billion yen Distance measurement devices required for **Products** automatic driving, etc. (billion yen) (Sales plan) 20 10 FY29 FY24 FY25 FY26 FY27 FY28 Construction **Equipment Mass production**







- For semiconductor mounting that requires high-precision positioning from a few microns to a dozen microns
- Active alignment adjustment technology for high-precision positioning of optical units